MPA and MPP degrees

Investing in your future through education and training for leadership in the public service is a strategic decision that will enhance your career opportunities to promote the public interest and bring added value to your employer. MPA and MPP degrees offer students a unique flexibility in choosing what field they want to enter upon graduation. Graduates with MPAs/MPPs are found in a variety of fields and policy areas across all career sectors. While MPA/MPP degrees offer flexibility in prospective employment, they also provide graduates with concrete professional skills that benefit even mid-career professionals.

Graduates of these programs pursue a wide range of careers. Most people choose this field because they are committed to public service and enjoy working on issues or problems that affect some sector of the public. Graduates have a multitude of options in pursuit of careers and find employment at all levels of government, the nonprofit and private sectors, both nationally and globally.

Graduates differ in the organizational setting in which they work. Some graduates work for various levels of government, others work in nonprofit organizations. Some graduates focus on specific issue areas, while others are generalists who work on a vast array of issues. Some proportion of graduates move back and forth between the public, private and nonprofit sector, or between an international setting and a domestic one. They can do this because the MPA/MPP degrees provide a set of analytical and management skills that are often transferable across sectors and across issue areas.

Graduates also differ in the type of work they do. Some conduct research on public policy issues. Others help implement various programs. Still others work to advocate positions on certain issues or lobby for specific legislation.

The Master of Public Administration (MPA) degree is the professional degree for people who want a public service career in management. Students develop the skills and techniques used by leaders and managers to implement policies, projects, and programs that resolve important societal problems while addressing organizational, human resource, and budgetary challenges.

The Master of Public Policy (MPP) program allows students to approach the study of public policy with a focus on public policy in the urban setting. The MPP program prepares students for professional careers as policy analysts and leaders in public service involved in the formulation, approval, implementation, and evaluation of public policy at all levels of government and in the private and nonprofit sectors.

Did you know – U.S. News and World Report currently ranks the ASU School of Public Affairs 16th nationwide for all public affairs programs? In addition, SPA is listed:

- 2nd City Management & Urban Policy
- 10th Environmental Policy & Management
- 15th Nonprofit Management
- 16th Public Finance & Budgeting
- 19th Public Management Administration

Related links
American Society for Public Administration: http://www.aspanet.org
Association for Public Policy Analysis & Management: http://www.appam.org
Network of Schools of Public Policy, Affairs & Administration: http://www.naspaa.org
Public Service Careers: http://www.publicservicecareers.org
Admission Information

Applicants to the MPA and MPP programs are accepted year-round. Students may be granted admission for Fall, Spring and Summer semesters. Regular admission may be granted to applicants who have achieved a grade point average of 3.0 (4.0 scale) or better in the last two years of work leading to a bachelor's degree as well as acceptable GRE or GMAT verbal, quantitative and analytical scores.

All applicants must submit the following materials. All materials should be submitted online through the ASU Graduate Application. Contact the School of Public Affairs at 602-496-0450 or email spa@asu.edu if there are questions about the application process.

- An official ASU Graduate application [http://asu.edu/graduate.apply](http://asu.edu/graduate.apply)
- Application fee: $70 domestic, $90 international (note: fees increase after deadlines – details may be found at [http://asu.edu/graduate.apply](http://asu.edu/graduate.apply))
- Official transcripts of all undergraduate and graduate work. Only paper transcripts are accepted, no electronic transcripts may be used. Send transcripts to:
  Arizona State University
  Graduate Admission Services
  P.O. Box 871003
  Tempe, AZ 85287-1003
- Official verbal, quantitative and analytical scores on the GRE (institution code 4007) or GMAT (for information on options to potentially have the GRE waived, please see here: [http://spa.asu.edu/about_us/faqs#is-the-gre-waived](http://spa.asu.edu/about_us/faqs#is-the-gre-waived))
- Three letters of recommendation (at least two should be from faculty or other academic staff who can evaluate applicant's academic performance)
- Written statement of applicant's educational and career goals (this is also used as a sample of the applicant's writing abilities), statement should be 1 – 2 pages in length
- Applicants may also submit a resume or other documents
- International applicants must also submit proof of English proficiency [https://students.asu.edu/graduate/proficiency](https://students.asu.edu/graduate/proficiency)

**Note:** When the applicant submits the application, the will list the names and email addresses of their recommenders who will then be contacted directly by ASU Graduate Admissions and given instructions on how to submit their recommendation.

**Related links**
ASU Graduate Education: [http://graduate.asu.edu](http://graduate.asu.edu)
Graduate Record Exam (GRE): [http://www.ets.org/gre](http://www.ets.org/gre)
Graduate Management Admission Test (GMAT): [http://www.mba.com](http://www.mba.com)
Test of English as a Foreign Language (TOEFL): [http://www.ets.org/toefl](http://www.ets.org/toefl)
Prerequisites

Students enrolling in core MPA/MPP courses must demonstrate minimum competency in statistics and American Government. **Prerequisites do not count toward the 42 hour degree programs.** Students may be admitted prior to completion of the minimum competencies. Students admitted to the MPA or MPP program who have not satisfied one or both prerequisites will simply be required to do so by the end of their first semester of study.

**Statistics** – Competency in statistics is met with a grade of B or higher in one of the approved courses (PAF 301, POS 401, PSY 230, QBA 221, SWU 321, ECN 221, STP 226 or SOC 390) within the past two years or by passing a diagnostic test approved by the MPA/P Committee. Other courses taken within the last two years may be substituted upon approval of the MPA/P Director.

**American Government** – Competency in American government is a demonstrated understanding of American government institutions and processes. Students may be required to take an undergraduate class in American government (PAF 200, PAF 300, PAF 340, POS 110 or POS 310).

The CLEP Exam can be used to demonstrate competency in American government. Find out more about the CLEP or about taking the test at ASU (including information on costs and test schedules at https://uoeee.asu.edu/exam/clep).

Academic Information

Programs of Study for the MPA and MPP total 42 hours of graduate credit and include core courses, concentration courses (if applicable) and approved electives. No more than 12 credit hours of graduate courses taken before admission to the School can be included in the Program of Study for the MPA or MPP. Students from institutions other than ASU may transfer a maximum of 12 credit hours to their program. Any transfer credit must be approved by the Director of Graduate Studies. Students have six years from the term of their first MPA or MPP class to complete the degree.

Concurrent Degrees

ASU provides graduate students the opportunity to pursue two graduate programs simultaneously. Students admitted to a concurrent degree program earn credits that can count towards both programs of study. The School of Public Affairs offers multiple concurrent degree options for MPA and MPP students. These include programs with Planning, Sustainability, Criminology and Criminal Justice, Social Work and American Indian Studies. For admission and program requirements, see http://spa.asu.edu/programs/masters/concurrent.

Graduate Certificates

Graduate certificates in Emergency Management, Participatory Governance, Policy Informatics, Public Administration and Public Policy are available. Certificates consist of only 5 courses and are a great resume enhancement for current students or previous graduates from any discipline.

Related Links
Concurrent Degrees:  http://spa.asu.edu/programs/masters/dual-degrees
Graduate Certificates:  http://spa.asu.edu/programs/graduate-certificates
MPA & MPP Curriculum

Master of Public Administration (MPA)

MPA students take twenty-seven (27) hours in nine (9) core classes in the School of Public Affairs. Students take fifteen (15) additional hours of approved elective courses which may include courses offered by the School or other academic units in the University. Core and elective courses for the MPA are listed below:

Core Courses (27 hours)
- PAF 501 Public Service Research I
- PAF 502 Public Service Research II
- PAF 503 Public Affairs
- PAF 504 Microeconomics of Public Policy I
- PAF 505 Public Policy Analysis
- PAF 506 Public Budgeting and Finance
- PAF 507 Public Human Resource Management
- PAF 508 Organization Behavior
- PAF 509 Public Affairs Capstone OR PAF 579 Public Policy Capstone

Electives (15 hours)
- PAF Regular courses (500-level or above)
- PAF 590 Readings and Conference (6 credit maximum)
- PAF 584 Internship (3 credit maximum)
- Approved Graduate Interdisciplinary Courses

There are three approved concentration areas within the Master of Public Administration degree: a concentration in Urban Management, a concentration in Nonprofit Administration and a concentration in Emergency Management. The Urban Management concentration provides knowledge and skills for students seeking careers in local urban government management and enables students to develop the skills and techniques used by city and urban leaders and managers. The concentration in Nonprofit Administration is intended for professionals who work in or desire to work in the nonprofit sector and who wish to explore research, theory, and the practice of management and leadership in the nonprofit sector. The Emergency Management concentration provides motivated students with the skills and knowledge to manage and assume positions of leadership within the field of emergency management. It is not required to complete a concentration.

MPA Urban Management Concentration

MPA students pursuing the Urban Management Concentration take twenty-seven (27) hours in nine (9) core classes in the School of Public Affairs, twelve (12) hours in four concentration classes, and three (3) hours in one approved elective course. Approved elective hours may include courses offered by the School or other academic units in the University. Core, concentration, and elective courses for the MPA-UM are listed below:

Core Courses (27 hours)
- PAF 501 Public Service Research I
- PAF 502 Public Service Research II
- PAF 503 Public Affairs
- PAF 504 Microeconomics of Public Policy I
- PAF 505 Public Policy Analysis
- PAF 506 Public Budgeting and Finance
- PAF 507 Public Human Resource Management
- PAF 508 Organization Behavior
- PAF 509 Public Affairs Capstone OR PAF 579 Public Policy Capstone

Concentration Courses (12 hours)
- PAF 523 The City and County Manager
- PAF 525 Public Entrepreneurship
- PAF 530 Management of Urban Government
- PAF 534 Urban Services Infrastructure

Elective Courses (3 hours)
- PAF 520 Public Management
- PAF 531 Community Conflict Resolution
- PAF 532 Urban Planning Administration
- PAF 533 Urban Growth Management
- PAF 535 Urban Housing Policy
- PAF 536 Urban Policy Making
- PAF 532 Intergovernmental Relations
- PAF 570 Microeconomics of Public Policy II
- PAF 574 Diversity, Ethics & Leading Public Change
- PAF 584 Internship (3 credit maximum)
- Approved Graduate Interdisciplinary Courses
MPA Nonprofit Administration Concentration

MPA students pursuing the Nonprofit Administration Concentration take twenty-four (24) hours in eight (8) core classes in the School of Public Affairs, twelve (12) hours in four concentration classes, and six (6) hours in two approved elective courses. Approved elective hours may include courses offered by the School or other academic units in the University. Core, concentration, and elective courses for the MPA-NP are listed below:

Core Courses (24 hours)
PAF 501 Public Service Research I
PAF 502 Public Service Research II
PAF 503 Public Affairs
PAF 504 Microeconomics of Public Policy I
PAF 505 Public Policy Analysis
PAF 506 Public Budgeting and Finance
PAF 508 Organization Behavior
PAF 509 Public Affairs Capstone OR PAF 579 Public Policy Capstone

Concentration Courses (12 hours)
NLM 510 The Nonprofit Sector
NLM 520 Financial & Resource Management
NLM 540 Strategic HR Management

One additional course shown below:
PAF 521 Organizational Theory
PAF 529 Organizational Change & Development
PAF 531 Community Conflict Resolution
PAF 541 Program Evaluation
PAF 562 Intergovernmental Relations
NLM 525 Fundraising & Resource Development
NLM 530 Program Evaluation & Information Management
NLM 545 Volunteer Resources Management
NLM 555 Strategic Management for Nonprofit Organizations
NLM 560 Leadership & Ethics in the Nonprofit Sector
NLM 565 Grant Writing Nonprofit Organizations

Electives (6 hours)
PAF Regular courses (500-level or above)
PAF 590 Readings and Conference (6 credit maximum)
PAF 584 Internship (3 credit maximum)
Approved Graduate Interdisciplinary Courses

MPA Emergency Management Concentration

MPA students pursuing the Emergency Management Concentration take twenty-seven (27) hours in nine (9) core classes in the School of Public Affairs, nine (9) hours in three concentration classes, and six (6) hours in two approved elective courses. Approved elective hours may include courses offered by the School or other academic units in the University. Core, concentration, and elective courses for the MPA-EM are listed below:

Core Courses (27 hours)
PAF 501 Public Service Research I
PAF 502 Public Service Research II
PAF 503 Public Affairs
PAF 504 Microeconomics of Public Policy I
PAF 505 Public Policy Analysis
PAF 506 Public Budgeting and Finance
PAF 507 Public Human Resource Management
PAF 508 Organization Behavior
PAF 509 Public Affairs Capstone OR PAF 579 Public Policy Capstone

Concentration Courses (9 hours)
PAF 520 Public Management
PAF 552 Integrated Emergency Management
PAF 555 Information Technology in Emergency Management

Elective Courses (6 hours)
PAF 525 Public Entrepreneurship
PAF 531 Community Conflict Resolution
PAF 534 Urban Services Infrastructure
PAF 541 Program Evaluation
PAF 560 Community Resilience
PAF 562 Intergovernmental Relations
PAF 571 GIS & Analysis
PAF 584 Internship (3 credit maximum)
PAF 591 Introduction to Policy Informatics
PAF 591 E-Public Administration
Approved Graduate Interdisciplinary Courses
Master of Public Policy (MPP)

MPP students take thirty (30) hours in ten (10) core classes in the School of Public Affairs. Students take twelve (12) additional hours of approved elective courses which may include courses offered by the School or other academic units in the University. Core and elective courses for the MPP are listed below:

### Core Courses (30 hours)
- PAF 501 Public Service Research I
- PAF 502 Public Service Research II
- PAF 504 Microeconomics of the Public Sector I
- PAF 505 Public Policy Analysis
- PAF 540 Advanced Policy Analysis
- PAF 541 Program Evaluation
- PAF 570 Microeconomics of the Public Sector II
- PAF 573 Applied Econometrics
- PAF 574 Diversity, Ethics and Leading Public Change
- PAF 509 Public Affairs Capstone OR PAF 579 Public Policy Capstone

### Elective Courses (12 hours)
- PAF 523 The City and County Manager
- PAF 525 Public Entrepreneurship
- PAF 530 Management of Urban Government
- PAF 534 Urban Services Infrastructure
- PAF 546 Environmental Policy and Management
- PAF 547 Science, Technology and Public Affairs
- PAF 548 Women, Politics and Public Policy
- PAF 549 Diversity Issues in Public Policy
- PAF 564 Political Economy
- PAF 584 Internship (3 credit maximum)
- PAF 590 Readings and Conference (6 credit maximum)
- PAF 591 Comparative Public Policy
- PAF 591 Ending Homelessness through Public Policy
- PAF 591 Introduction to Policy Informatics
- PAF 591 Complexity and Public Policy Management
- PAF 591 Urban Economic Development
- PAF 610 Advanced Qualitative Methods
- Approved Graduate Interdisciplinary Courses

There are three approved concentration areas within the Master of Public Policy degree: a concentration in **Policy Informatics**, a concentration in **Environmental Policy** and a concentration in **Science and Technology Policy**. The concentration in Policy Informatics combines mastery of advanced methods for processing information with domain expertise that will help humans understand complex social phenomena and achieve goals within public and governance applications. The concentration in Environmental Policy is designed to prepare master’s level students to apply sustainability principles and approaches to careers in a variety of fields that address environmental and, inevitably, human challenges. The concentration in Science and Technology Policy provides knowledge and skills for students seeking or advancing careers in areas where science and technology are guided by public policy or where science and technology play an integral role in the policy process. It is not required to complete a concentration.

### MPP Policy Informatics Concentration

MPP students pursuing the Policy Informatics Concentration take thirty (30) hours in ten (10) core classes in the School of Public Affairs. Students take nine (9) hours of concentration courses and three (3) hours of approved elective courses which may include courses offered by the School or other academic units in the University. Core, concentration, and elective courses for the MPP-PI are listed below:

### Core Courses (30 hours)
- PAF 501 Public Service Research I
- PAF 502 Public Service Research II
- PAF 504 Microeconomics of the Public Sector I
- PAF 505 Public Policy Analysis
- PAF 540 Advanced Policy Analysis
- PAF 541 Program Evaluation
- PAF 570 Microeconomics of the Public Sector II
- PAF 573 Applied Econometrics
- PAF 574 Diversity, Ethics and Leading Public Change
- PAF 509 Public Affairs Capstone OR PAF 579 Public Policy Capstone

### Concentration Courses (9 hours)
- PAF 591 Introduction to Policy Informatics
- PAF 591 E-Public Administration
- PAF 591 Complexity in Public Policy & Management

### Electives (3 hours)
- PAF Regular courses (500-level or above)
- PAF 590 Readings and Conference (6 credit maximum)
- PAF 584 Internship (3 credit maximum)
- Approved Graduate Interdisciplinary Courses
MPP Environmental Policy Concentration

MPP students pursuing the Environmental Policy Concentration take thirty (30) hours in ten (10) core classes in the School of Public Affairs. Students take nine (9) hours of concentration courses and three (3) hours of approved elective courses which may include courses offered by the School or other academic units in the University. Core, concentration, and elective courses for the MPP-EP are listed below:

**Core Courses (30 hours)**
- PAF 501 Public Service Research I
- PAF 502 Public Service Research II
- PAF 504 Microeconomics of the Public Sector I
- PAF 505 Public Policy Analysis
- PAF 540 Advanced Policy Analysis
- PAF 541 Program Evaluation
- PAF 570 Microeconomics of the Public Sector II
- PAF 573 Applied Econometrics
- PAF 574 Diversity, Ethics and Leading Public Change
- PAF 509 Public Affairs Capstone OR PAF 579 Public Policy Capstone

**Concentration Courses (9 hours)**
- PAF 545 Organizations, Sustainability & Public Policy
- PAF 546 Environmental Policy and Management

**One additional course shown below:**
- CRD 572 Community and Social Innovations
- PAF 584 Internship (3 credit maximum)
- PUP 548 Planning for Sustainable Communities
- PUP 565 Sustainable Urbanism
- SOS 512 Sustainable Resource Allocation
- SOS 513 Science for Sustainability
- SOS 514 Human Dimensions for Sustainability
- SOS 517 Sustainability and Enterprise
- SOS 530 International Development & Sustainability
- SOS 532 Sustainable Urban Dynamics
- SOS 533 Sustainable Water
- SOS 534 Sustainable Energy & Material Use
- SOS 536 Food System Sustainability
- SOS 553 Ecological Anthropology
- SOS 591 Adaptation, Resilience & Transformation
- SOS 591 Environmental Ethics and Policy Goals
- SOS 598 Urban Ecological Systems
- SOS 598 Sustainable Futures Studio
- SOS 598 Human and Social Dimensions of Global Climate Change
- SOS 598 US Energy: Pathways to Sustainability
- TDM 570 Sustainable Tourism

**Electives (3 hours)**
- PAF Regular courses (500-level or above)
- PAF 590 Readings and Conference (6 credit maximum)
- PAF 584 Internship (3 credit maximum)
- Approved Graduate Interdisciplinary Courses

MPP Science and Technology Policy Concentration

MPP students pursuing the Science and Technology Policy Concentration take thirty (30) hours in ten (10) core classes in the School of Public Affairs. Students take nine (9) hours of concentration courses and three (3) hours of approved elective courses which may include courses offered by the School or other academic units in the University. Core, concentration, and elective courses for the MPP-ST are listed below:

**Core Courses (30 hours)**
- PAF 501 Public Service Research I
- PAF 502 Public Service Research II
- PAF 504 Microeconomics of the Public Sector I
- PAF 505 Public Policy Analysis
- PAF 540 Advanced Policy Analysis
- PAF 541 Program Evaluation
- PAF 570 Microeconomics of the Public Sector II
- PAF 573 Applied Econometrics
- PAF 574 Diversity, Ethics and Leading Public Change
- PAF 509 Public Affairs Capstone OR PAF 579 Public Policy Capstone

**Concentration Courses (9 hours)**
- HSD 501 Science and Technology Policy
- PAF 591 Innovation Policy

**One additional course shown below:**
- HSD 502 Advanced Science and Technology Policy
- HSD 598 Disability Technology, Ethics and Policy
- HSD 598 Policy and Leadership for Systems Innovation
- PAF 525 Public Entrepreneurship
- PAF 546 Environmental Policy and Management
- PAF 547 Science, Technology and Public Affairs

**Electives (3 hours)**
- PAF Regular courses (500-level or above)
- PAF 590 Readings and Conference (6 credit maximum)
- PAF 584 Internship (3 credit maximum)
- Approved Graduate Interdisciplinary Courses
Capstone
The MPA and MPP degrees require students to demonstrate competency for public service or public policy by synthesizing and applying core knowledge, skills and abilities to public problems. **Students demonstrate competency by earning an A or a B in the program capstone course.** The capstone is an integrative client-based applied project course, and is to be taken after completion of all core courses.

Internship
A public service internship is recommended for students without previous administrative experience in government. The internship is not a required component for any graduate program within the School of Public Affairs. However, students completing a concurrent degree should review all program requirements for all degrees sought. The purpose of the internship is to provide students with practical and professional experience in a specific career area. Students work in and for public organizations applying the skillset acquired in their program of study. During the internship experience, students can develop a professional network that will aid them in their pursuit of a career in government or nonprofit organizations. Students can apply three hours of internship credit to the degree program. For more information on the internship program, see [http://spa.asu.edu/about_us/faqs#will-i-have-to](http://spa.asu.edu/about_us/faqs#will-i-have-to).

School of Public Affairs Career Center
The SPA Career Center was established to cultivate employer relations, leverage alumni, and provide specific career and professional development opportunities for students and graduates seeking entry into public service administration. The Career Center manager works with local, state, national and international employers to promote active partnerships and support in identifying and developing internship and fellowship opportunities. In addition, the manager will assist students to locate and research job openings for entry, mid, and executive level management and analysis positions.

The Career Center leverages the school’s alumni network to develop specific career and professional development opportunities for students and graduates through seminars, campus workshops, network building activities and community events. Its manager offer individual consultation and coaching in all aspects of career development, management, and advancement.

Financial Assistance
Graduate students seeking loans or financial aid counseling should contact the ASU Student Financial Aid Office at [http://students.asu.edu/contact/financialaid](http://students.asu.edu/contact/financialaid) or the College of Public Service and Community Solutions Financial Resource Coordinator at 602-496-0232.

The School of Public Affairs also offers the Marvin Andrews Fellowship for MPA students. Application information can be found at [http://spa.asu.edu/programs/masters/andrews](http://spa.asu.edu/programs/masters/andrews). In addition, the School of Public Affairs offers various scholarships for graduate students. See [http://spa.asu.edu/about_us/faqs#what-types-of-scholarships](http://spa.asu.edu/about_us/faqs#what-types-of-scholarships) for more information.

Useful Links:
- ASU Financial Aid: [http://students.asu.edu/financialaid](http://students.asu.edu/financialaid)
- Types of ASU Financial Aid: [http://students.asu.edu/financialaid/types](http://students.asu.edu/financialaid/types)
- ASU Scholarship Search: [http://students.asu.edu/scholarships/search](http://students.asu.edu/scholarships/search)
- ASU Spirit of Service Scholar Program: [http://publicservice.asu.edu/soss](http://publicservice.asu.edu/soss)
- Graduate Education Fellowships: [http://graduate.asu.edu/pay-for-college](http://graduate.asu.edu/pay-for-college)
- Student Employment: [http://students.asu.edu/employment](http://students.asu.edu/employment)
- ASU Cost of Attendance: [http://students.asu.edu/costs](http://students.asu.edu/costs)
- FinAid Scholarships: [http://finaid.org/scholarships](http://finaid.org/scholarships)
Marvin Andrews Program

The Marvin Andrews Graduate Program in Urban Management is offered by the School of Public Affairs at Arizona State University in cooperation with the Arizona City/County Manager Association. The program, which leads to a master's degree in public administration (MPA), is designed to identify the country's most talented students aspiring to executive levels in local government. Andrews Fellows receive the knowledge, training and experience necessary to help them become leaders in the field of urban management. Located at a center for local government innovation, the program offers a special focus on the process of management innovation and a unique blend of theory and practice.

Up to five elite students are admitted to the Marvin Andrews program each academic year. Andrews Fellows have the opportunity to work as half-time management interns in the Center for Urban Innovation where they do research to support ASU's collaboration with the Alliance for Innovation, the premier networking association for cities and counties committed to innovation and transforming local government. After one year, they are assigned to work with one of the many progressive and fast-growing cities in the Phoenix metropolitan area.

As employees of the University, each fellow receives tuition reimbursement and health insurance. Visit http://spa.asu.edu/programs/masters/andrews for more detailed information about the program and the Andrews Fellows. In addition to the admission requirements for the MPA program, Andrews Fellows applicants must submit an application supplement – see http://spa.asu.edu/programs/masters/andrews/admissions. Applications for both the Fellowship and the Master of Public Administration program must be submitted by February 15th.

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